

# The NHS Five Year Forward View: New Models of Care Programme

An overview

April 2015

The core argument made in the Forward View centres around three ‘gaps’:

- 1** **Health & wellbeing gap**      **Radical upgrade in prevention**

  - Back national action on major health risks
  - Targeted prevention initiatives e.g. diabetes
  - Much greater patient control
  - Harnessing the ‘renewable energy’ of communities
- 2** **Care & quality gap**      **New models of care**

  - Neither ‘one size fits all’, nor ‘thousand flowers’
  - A menu of care models for local areas to consider
  - Investment and flexibilities to support implementation of new care models
- 3** **Funding gap**      **Efficiency & investment**

  - Implementation of these care models and other actions could deliver significant efficiency gains
  - However, there remains an additional funding requirement for the next government
  - And the need for upfront, pump-priming investment

# New Care Models for the NHS

A range of new care models that are locally delivered across the country and can be replicated across the system

## 1 How this is different

- Greater focus on care out-of-hospital care and prevention
- NHS trusts, GPs, Local Authorities, the voluntary sector and other providers will all work together for the benefit of their population
- A long term focus
- A focus on supporting vanguard sites to embody nationally replicable models of care

## 2 How will it address gaps

- The programme will bring investment, both locally and in national support
- Dedicated national expertise to work with local systems to unblock barriers
- The programme will aim to play “matchmaker” in bringing together parts of the system

# New Models of Care

Initially the new models of care programme will focus on:

## Multispecialty Community Providers

- Blending primary care and specialist services in one organisation
- Multidisciplinary teams providing services in the community
- Identifying the patients who will benefit most, across a population of at least 30,000

## Integrated primary and acute care systems

- Integrated primary, hospital and mental health services working as a single integrated network or organisation
- Sharing the risk for the health of a defined population
- Flexible use of workforce and wider community assets

## New approaches to smaller viable hospitals

- Coordinated care for patients with long-term conditions
- Targeting specific areas of interest, such as elective surgery
- Considering new organisational forms and joint ventures

## Enhanced health in care homes

- Multi-agency support for people in care homes and to help people stay at home
- Using new technologies and telemedicine for specialist input
- Support for patients to die in their place of choice

# The New Care Models programme

Principles of the New Care Model programme:



- Will be developed through a co-design approach
- Seeking to identify replicable standards, tool and methods
- Using the transformation fund to maximise progress and pace
- A national package of support
- A clear evaluation process to support testing and rapid learning
- Sharing early and continuous learning

# Selecting the Vanguard sites

Invitations for expressions of interest opened in January. A total of 269 applications (170 MCPs, 46 PACs, 13 SVH, 36, Care Homes) with 63 invited to attend workshops. Through the review process we were looking for applications with:

## **Ambitious vision**

Highlighting what you want to change in order to meet clear identified needs and preferences of your local population

## **Strong local relationships & delivery partners**

Support from a diverse range of active delivery partners, local commissioners and communities

## **Credible plan & tangible progress**

To allow the programme to move at pace and make rapid change during 2015; including progress toward new ways of working

## **Strong leadership**

Effective managerial and clinical leadership and the capacity and capability to deliver change

# The team is now working with 29 Vanguard sites



Care model	Applicant
Care Homes	NHS Wakefield CCG
Care Homes	Newcastle Gateshead Alliance
Care Homes	East and North Hertfordshire CCG
Care Homes	Nottingham City CCG
Care Homes	Sutton CCG
Care Homes	Airedale NHS FT

Care model	Applicant
PACS	Wirral University Teaching Hospital NHS Foundation Trust
PACS	Mansfield and Ashfield and Newark and Sherwood CCGs
PACS	Yeovil Hospital
PACS	Northumbria Healthcare NHS Trust
PACS	Salford Royal Foundation Trust
PACS	Lancashire North
PACs	Hampshire & Farnham CCG
PACS	Harrogate & Rural District CCG
PACS	Isle of Wight
Care model	Applicant
MCP	Calderdale Health & Social Care Economy
MCP	Derbyshire Community Health Services NHS Foundation Trust
MCP	Fylde Coast Local Health Economy
MCP	Vitality
MCP	West Wakefield Health and Wellbeing Ltd (new GP Federation)
MCP	NHS Sunderland CCG and Sunderland City Council
MCP	NHS Dudley Clinical Commissioning Group
MCP	Whitstable Medical Practice
MCP	Stockport Together
MCP	Tower Hamlets Integrated Provider Partnership
MCP	Southern Hampshire
MCP	Primary Care Cheshire
MCP	Lakeside Surgeries
MCP	Principia Partners in Health

# What does success look like?

A range of new care models that are locally delivered across the country and can be replicated across the system

- 1 New care models**
  - A need to manage systems of care not just organisations
  - Integrated services around the patient giving the patient greater control in their care

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- 2 Locally delivered**
  - A focus on meeting local population health needs
  - Support from a diverse range of active delivery partners, local commissioners and communities
  - Active patient involvement

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- 3 National replicability**
  - Fast learning from best practice examples that can be applied to other areas across the country
  - Applying innovations and learnings across the system

# Critical 'enablers' to underpin care model change

To deliver the scale and pace of change required we will also take steps to:

## Align NHS leadership

For example, by moving towards a joint way of assessing and intervening in challenged health economies

## Develop a modern workforce

Designing and commissioning new and more flexible roles to support the future NHS

## Exploit the Information Revolution

To provide transparent data, develop services that care digitally delivered and use data to improve the NHS

## Accelerate innovation

Developing new methods for innovating such as 'test beds', as well as testing innovations through trials and evaluations

## Next Steps

- Launch events April 2015 for the first cohort of Vanguard sites.
- A support programme will be co-developed rapidly with the initial sites.
- There will be a second group of organisations who have missed out on being selected as Vanguards who are in a “fast follower” group with whom we will do further work and develop support
- A national support package will include working with local and regional partners to support all those with an ambition to drive transformation for local populations.

<http://www.england.nhs.uk/2015/03/10/new-era-of-patient-care/>

<http://www.england.nhs.uk/ourwork/futurenhs/5yfv-ch3/>