

The future NHS

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February 2015

Why a Forward View?

Crystallise the latent consensus

Provide leadership but offer a compass not a map

Join-up the national bodies

Shape the debate

The NHS has achieved a lot

-  Currently ranked #1 healthcare system in the world
-  More than 2/3 UK public believe the NHS “works well”
-  Cancer survival is at its highest ever
-  Operation waiting lists are down - from 18 months to 18 weeks
-  Early deaths from heart disease are down over 40%
-  160,000 more nurses, doctors and other clinicians
-  Single Sex Wards implemented
-  Delivering more care today than 5 years ago – e.g. 22,000 more outpatient appointments each day

The core argument made in the Forward View

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|-------|-----------------------------------|--------------------------------------|---|
| 1 | Health & wellbeing gap | Radical upgrade in prevention | <ul style="list-style-type: none">• Back national action on major health risks• Targeted prevention initiatives e.g. diabetes• Much greater patient control• Harnessing the ‘renewable energy’ of communities |
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| 2 | Care & quality gap | New models of care | <ul style="list-style-type: none">• Neither ‘one size fits all’, nor ‘thousand flowers’• A menu of care models for local areas to consider• Investment and flexibilities to support implementation of new care models |
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| 3 | Funding gap | Efficiency & investment | <ul style="list-style-type: none">• Implementation of these care models and other actions could deliver significant efficiency gains• However, there remains an additional funding requirement for the next government• And the need for upfront, pump-priming investment |

New models of care

Multispecialty Community Providers

- Blending primary care and specialist services in one organisation
- Multidisciplinary teams providing services in the community
- Identifying the patients who will benefit most, across a population of at least 30,000

Integrated primary and acute care systems

- Integrated primary, hospital and mental health services working as a single integrated network or organisation
- Sharing the risk for the health of a defined population
- Flexible use of workforce and wider community assets

New approaches to smaller viable hospitals

- Coordinated care for patients with long-term conditions
- Targeting specific areas of interest, such as elective surgery
- Considering new organisational forms and joint ventures

Enhanced health in care homes

- Multi-agency support for people in care homes and to help people stay at home
- Using new technologies and telemedicine for specialist input
- Support for patients to die in their place of choice

Critical 'enablers' to underpin care model change

Greater alignment across national bodies

- Greater strategic coherence
- Deploy incentives and powers in a more aligned way, across health economies

A 'new deal' for primary care

- Recruitment and retention
- Greater funding
- Shape a longer-term future

A modern & flexible workforce

- Move towards a different balance
- Greater flexibility across roles, eg GPs with admitting rights

Digital from the start

- Digital records accessible by patients
- Transparency of data
- Greater use of digital channels

Make innovation easier

- Focus on value of new therapies & technologies
- Establish a number of test-bed sites focused on innovations in combination

Implementation approach

We will be supporting transformation through the following principles:

1. ***A structured and serious programme of support*** – identify an ‘vanguard’ group that can help us prototype new care models and solve common problems
2. ***Harnessing bottom-up enthusiasm*** – work with enthusiasts and back our best leaders visibly
3. ***Build a modern out of hospital sector*** – increase use of digital technologies and supported primary care at the heart of the patient experience
4. ***Conditional investment*** – technical expertise and implementation support, but also cover non-recurrent costs of change in return for progress
5. ***Collective national leadership*** – just as we ask local providers to work together in new ways so too do national bodies